<<业务流程重组--丁商管理精要系列.影印>>

图书基本信息

书名: <<业务流程重组--工商管理精要系列.影印版>>

13位ISBN编号: 9787300024868

10位ISBN编号: 7300024866

出版时间:1997-10

出版时间:中国人民大学出版社

作者:乔.佩皮帕德菲利普.

版权说明:本站所提供下载的PDF图书仅提供预览和简介,请支持正版图书。

更多资源请访问:http://www.tushu007.com

<<业务流程重组--工商管理精要系列.影印>>

内容概要

什么是业务流程重组?

从其他改进管理的理念中能学到些什么?

是什么原理在控制着产品和服务流程的设计过程?

企业应该怎样实施业务流程的重组?

企业怎样才能保证业务流程重组的效益得以实现?

本书对上述问题及其他有关问题作了清楚而确切的解释。

对于那些接受短期培训的管理者、MBA,以及想迅速了解这一问题核心内容的教师和学生来说,都不失为极具价值的参考书。

它还可以作为管理人员的藏书,以及那些有抱负的管理人员完善自己知识和技能的参考资料。

<<业务流程重组--工商管理精要系列.影印>>

书籍目录

Contents

Part 1: Business Process Re-engineering 1 What is Business Process Re-engineering?

The traditional organization

Business Process Re-engineering - just the latest

management fad?

Summary

References

2 The imperative to re-engineer business processes

The new market-place - the war zone

The public sector

Economics

The rise of quality

The IT black hole

Deciding on BPR

Summary

References

Part 2: Underlying principles

3 Product and service delivery processes

The service task

New product development

Components of an organization

Lead time

Capacity management

Inventory management

Quality management

Performance measurement

Managing the front office

Managing the back office in a manufacturing firm

Managing the back office in a service firm

An overall process design

Summary

References

4 Organizing people: new organizational blueprints

Culture

Organization - teams

Organization - functions

Empowerment

Behaviour, skills and development

Recruitment and selection

Pay and rewards

Training and development

Making the most of people: the learning organization

Summary

References

<<业务流程重组--工商管理精要系列.影印>>

5 Exploiting information technology Information as a factor of production

Artificial intelligence

Communications

Multimedia

Virtual reality

Workflow automation

Issues surrounding IT

Summary of key points

References

Part 3: Making it happen

6 Redesigning processes

Process redesign - doing it

Where to start

Understand existing process

Stationery requests - an example

Systematic redesign - of an existing process

Clean sheet - designing a new process

Summary

References

7 Realizing the benefits: managing change

Create the environment

Analyse diagnose and redesign processes

Redesign the organization's infrastructure

Pilot and roll-out

Realize vision

Flows between the five stages

Issues of power and politics

Summary

References

8 Succeeding at BPR

Some guidelines for success

Pitfalls to avoid

References

Epilogue

Further reading

Index

<<业务流程重组--工商管理精要系列.影印>>

版权说明

本站所提供下载的PDF图书仅提供预览和简介,请支持正版图书。

更多资源请访问:http://www.tushu007.com